



Regional District of **Kitimat-Stikine**

Budget 2021 Five Year Plan (2021-2025)

Committee of the Whole January 22, 2021

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Agenda

- Budget Process
- 2020 Year to Date
- Tax Assessments
- 2021 Services Budgets
- Capital
- Reserves

Budget Process

<p>October –November 2020</p>	<p>Finance department meetings with department heads and managers</p> <ol style="list-style-type: none"> 1.Focus first on expenditure side of Budget. 2. Review of YTD Costs, YE Entries, Outstanding Grants, Accruals 3.Creation of Capital list. 4.List of Approved Grants and other secured funding for 2021-2026
<p>December-20</p>	<ol style="list-style-type: none"> 1.Identify Transfers from Reserves for 2020 Capital 2.Estimate of surplus 3.Estimate of Requisition (New Assessments not Available until Jan) 4.First Draft 2021 Budget on the Board agenda. 5. Year End Work for 2020, Accruals for Projects
<p>January-21</p>	<ol style="list-style-type: none"> 1.Update Assessment Data and Recalculate Requisitions (First week) 2.January 8 Department Deadline for budget changes 3.Update Surplus Estimates 4.Review individual budgets with Electoral Area Directors.
<p>January-21</p>	<ol style="list-style-type: none"> 1.Draft of 2021 Plan to Board 2.Workshop with Board on individual budgets requesting recommendations
<p>February-21</p>	<p>Special Board Meeting February 10, 2021 at noon to review draft 5 Year Plan</p>
<p>February-21</p>	<p>Public Budget Meeting February 26, 2021 at 5:00pm</p>
<p>March-21</p>	<ol style="list-style-type: none"> 1. 2020 Year End Audit 2. Updated BC Assessment Revised Roll March Data 3. Final budget adjustments, ie. newly approved grants 3. Update Surpluses and requisitions 4. Five Year Plan to be adopted at the March Board meeting



Budget Process

Considerations:

- Strategic Priorities
- Regulatory Requirements
- Contractual Obligations
- Service Review

Recommendations

- Customer Service
 - Internal/External
- Maintaining service levels
- Capacity constraints

- Year end not complete
- Surpluses for 2021 are estimates
- Assessments not final
- Partnership costs estimated

Tax Assessments

Based on converted assessments supplied by B.C. Assessment Authority

Using 2021 Completed Roll

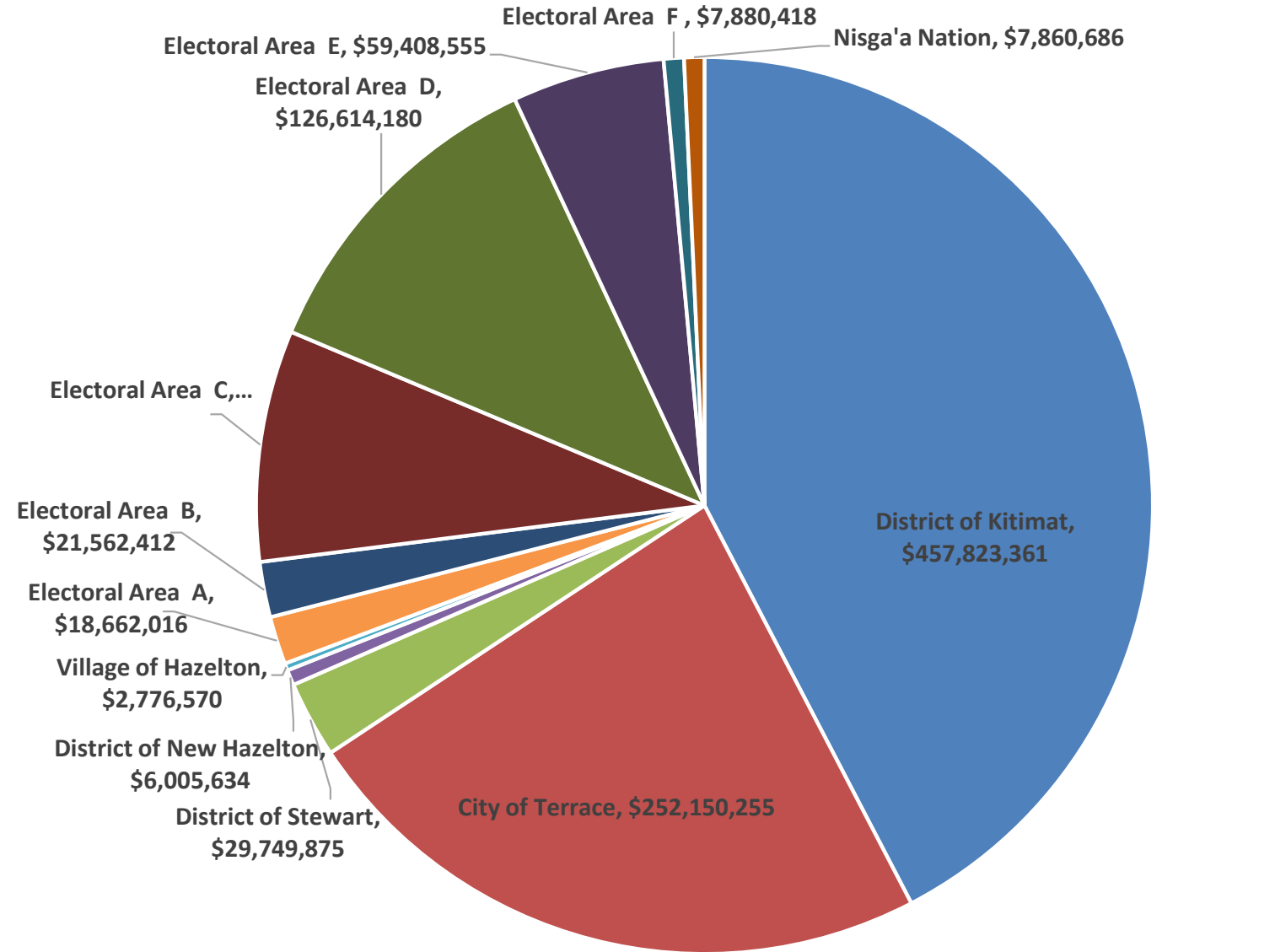
Municipality - Hospital

Electoral Areas - Hospital

	2021 Assessment \$	2021 Share	2020 Assessment \$	2020 Share	% Increase - Decrease	
District of Kitimat	457,823,361	42.7%	420,614,071	41.1%	8.8%	←
City of Terrace	252,150,255	23.5%	248,694,774	24.3%	1.4%	
District of Stewart	29,749,875	2.8%	29,585,570	2.9%	0.6%	
District of New Hazelton	6,005,634	0.6%	5,830,490	0.6%	3.0%	
Village of Hazelton	2,776,570	0.3%	2,566,539	0.3%	8.2%	←
Electoral Area A	18,662,016	1.7%	17,984,649	1.8%	3.8%	
Electoral Area B	21,562,412	2.0%	21,706,102	2.1%	-0.7%	
Electoral Area C	90,151,652	8.4%	84,404,983	8.2%	6.8%	←
Electoral Area D	126,614,180	11.8%	127,640,877	12.5%	-0.8%	
Electoral Area E	59,408,555	5.5%	57,710,165	5.6%	2.9%	
Electoral Area F	7,880,418	0.7%	7,899,209	0.8%	-0.2%	
Nisga'a Nation	7,860,686		7,831,368		0.4%	
	1,072,784,928	100.0%	1,024,637,429	100.0%	4.5%	

This is the roll published Jan 1, 2021. Challenges of assessments can be made until January 31, 2021. The March updated roll will be used for actual requisition calculations.

2021 Converted Assessments



- District of Kitimat
- City of Terrace
- District of Stewart
- District of New Hazelton
- Village of Hazelton
- Electoral Area A
- Electoral Area B
- Electoral Area C
- Electoral Area D
- Electoral Area E
- Electoral Area F
- Nisga'a Nation

2020 Year to Date

Estimated surplus for 2020 \$6.5 million

- COVID impacts
 - Collected all tax revenue, lost sales revenues
 - COVID Restart Grant \$559,000
 - Northern Capital and Planning Grant \$1,262,000
 - Increased IT projects, delayed renovations and feasibility projects
- Delayed capital projects affected reserve transfers
- Increased Revenues from Solid Waste Tipping
- Dease Lake office closed after March opening
- Staffing changes, vacancies

2020 Year to Date

Increased Revenues (\$000)

Tipping Fees	1500
Grant - NCP	1262
Grant - Covid	560
Donations - USRC	<u>250</u>
	3572

Decreased Expenses (\$000)

Wages & Benefits	400
Travel	115
Closed Facilities - USRC	300
Capital Projects	400
Studies & Projects	805
Restricted funds	<u>910</u>
	<u>2930</u>
Estimated 2020 Surplus	<u>6502</u>

- Surplus carry forward into 2021 for each Service Area.
- Opportunity to reduce tax requisitions, contribute to reserves or plan for additional projects depending on the need of the service.

COVID Restart Grant \$559,000

- To be allocated to services by end of 2021
- Unclaimed amounts will carryover

Service Area	Type (Revenue Loss/Added Expense)	Amount
Hazelton Area Transit	Revenue Loss	10,000
Upper Skeena Recreation	Revenue Loss & added expenses	80,000
General Government	Technology, plexiglass, extra cleaning	300,000
Emergency Measures	Remote EOC, plexiglass, cleaners, PPE	40,000
Thornhill Animal Shelter	Revenue Loss & added expenses	15,000
Thornhill Community Centre	Revenue Loss	15,000
Fire Protection	PPE, cleaners	15,000

Staffing

2020 Staffing Plan was for 40

- End of Year 38 staff
- 2 vacancies - Engineer
- - Utilities Tech

2021 Staffing Plan is for 41

- Addition of a deputy planner

Budget 2021 Overview

	2020	2021	Change	
<i>Requisition</i>	\$ 9,804,524	\$ 10,048,799	\$ 244,275	2.49%
Total Revenue	\$ 26,135,786	\$ 27,945,394	\$ 1,809,608	6.92%
	\$ 0.38	\$ 0.36		

- Total requisition increase for all services is \$244,275
- In 2021, 36% of all spending is planned to be funded by the requisition.
- The remainder is funded by user fees, grants, reserves and surplus

What does this mean to my taxes?

	A.		B		C		D		E		F	
2020	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000
Assessment Avg Change	\$	103,766	\$	99,338	\$	106,808	\$	99,196	\$	102,943	\$	99,762
GENERAL RATES												
2020 Tax Notice	\$	137.21	\$	145.75	\$	104.26	\$	140.54	\$	130.37	\$	49.26
2021 Tax Notice	\$	134.27	\$	138.51	\$	106.85	\$	131.55	\$	134.94	\$	41.36
LSA RATES												
2020 Tax Notice	\$	-	\$	356.27	\$	362.41	\$	-	\$	336.79	\$	276.32
2021 Tax Notice	\$	-	\$	382.02	\$	372.04	\$	-	\$	335.72	\$	278.89
TOTAL GEN + LSA												
2019	\$	137.21	\$	502.03	\$	466.67	\$	140.54	\$	467.16	\$	325.58
2020	\$	134.27	\$	520.53	\$	478.89	\$	131.55	\$	470.66	\$	320.25
	-\$	2.94	\$	18.51	\$	12.22	-\$	8.99	\$	3.50	-\$	5.33
		-2%		4%		3%		-6%		1%		-2%

				As Presented		
	2020	2021	Change	%	USRC	Solid Waste
Kitimat	\$ 720,686	\$ 786,553	\$ 65,867	9%		
Terrace	\$ 1,116,968	\$ 1,193,258	\$ 76,290	7%		-3%
Stewart	\$ 317,945	\$ 319,533	\$ 1,588	0%		
District of New Hazelton	\$ 143,587	\$ 166,235	\$ 22,648	16%	-6.2%	
Village of Hazelton	\$ 77,139	\$ 91,518	\$ 14,379	19%	-5.3%	

General Government

Requisition	2020	2021	Increase	%
General - All	\$1,058,566	\$1,058,566	\$ -	0.00%
General - Electoral	\$ 39,707	\$ 6,768	-\$ 32,939	-82.9%

Board Expenditures – remuneration, board meeting travel,
Administration – staff, contract HR, professional fees, training, recruitment

General Operating Expenditures

Memberships - FCM, UBCM, NCLGA, LGMA, GFOA

Reduced lease revenue

Includes Grant in Aid, Regional Trust, and RBA funds

Establishment of Scholarship included

2021 Projects:

Two Fleet Vehicles

Office Renovations, Carpet 3rd Floor, Added space on 2nd Floor

Grant In-Aid

- Current RDKS Policy is that the RDKS does not give out Grants In-Aid. Policy allows for exceptions to be made by the Board.
- Intent is for one-time donations to local events or societies.
- Events without a service area have been support this way.
- Ability to tax up to \$0.10 per \$1000 of assessment value.

Electoral Area C & E	Electoral Area D	Electoral Area F	Electoral Area B	Total Grants	Surplus 2020	Total Req.
\$ 92,504	\$ 148,203	\$ 25,745	\$ 20,000	\$ 286,452	\$ 197,084	\$ 89,368

Planned Contributions	
Hazleton District Cemetery	8,000
Terrace Arts Council	6,750
Riverboat Days	4,950
Heritage Park	28,500
Volunteer Bureau	2,500
Dease Lake Airport	33,333

Feasibility

Requisition	2020	2021	Change	%
Feasibility	\$ 58,020	\$ 58,020	0.00	0%

Lakelse Jackpine Septic Tank Management	\$50,000
Two Mile Water / Sewer Study	\$210,000
Solid Waste Management Plan	\$100,000
Area C Dog Control Pilot	\$20,000
Copperside Water Review	\$20,000
Dease Lake Water	\$170,000
Granite Creek	\$20,000

- \$40K payback from South Hazelton Water
- Remainder of funding from surplus and reserve
- List to be reviewed as part of updating the 5-year plan

Protective Services

Requisition	2020	2021	Change	%
Preparation for Emergencies	\$ 162,979	\$ 44,280	-\$ 118,699	-72.8%
Emergency Measures	294,360	294,360	\$ -	0.00%

Preparation for Emergencies:

Hazelton Area Emergency Services	\$ 9,900
Terrace Area Victim Services	\$ 23,430
Terrace Area Search and Rescue	\$ 10,500* – increase of \$6,000

Service Changes:

Terrace Area Rescue – transfer budget to Skeena Fire	-\$112,549
Northern Area Emergency Service – Now done by task #	-\$ 12,150

Emergency Measures:

- Mobile Satellite project was completed in 2020
- Wildfires deficit is repaid
- Take on the Disaster Mitigation Projects for Erosion Control
Report coming to address finances for Phase 1

* 1. Requested by SARS that we match funding provided by City of Terrace

Protective Services

Requisition	2020	2021	Change	%
South Hazelton Fire	\$ 22,000	\$ 22,000	\$ -	
Hazelton Rural Fire	\$ 50,000	\$ 50,597	\$ 597	1.2%
Dease Lake Fire	\$ 90,000	\$ 90,000	\$ -	0.0%
Skeena Fire Protection	\$ 1,037,053	\$ 1,147,293	\$ 110,240	10.6%

Fire Departments:

- Focus on Fleet and Asset Management
- Plans to provide more training and oversight at smaller departments
- Hazeltons share vehicle expenses for new fire truck, and contribute to reserve
- Skeena Fire providing Terrace Area Rescue Services, budget transferred
- Establish Hall 4 in North Terrace
 - Significant saving on equipment purchases for new services (\$50K+)
- Kemano Grant-in Lieu \$80K contribution to reserve for future satellite halls
- Includes first four payments on new Fire Apparatus for Skeena
 - Two units in 2021, two units in 2022

Protective Services

Requisition	2020	2021	Increase	%
Regional 911 Emergency Telephone System	\$ 626,901	\$ 706,695	\$ 79,794	12.7%

Regional 911 Telephone Services

- Change in operations. Kitimat Ambulance using 911 repeater resulted in significant cost increases in 2020 for long distance. Need to review this cost with Kitimat Fire.
- Contract is tied to call volume
- Mandatory new system coming in 2024 for GIS and mapping

Transportation

Requisition	2020	2021	Change	%
Skeena Regional	\$ 50,000	\$ 50,000	\$ -	0.0%
Terrace Area Urban	\$ 170,139	\$ 170,139	\$ -	0.0%
Hazelton Area (plus Hwy 16)	\$ 59,975	\$ 74,969	\$ 14,994	25.0%

Transit Services

- **Hazelton Service** has been running at a deficit
- Area B Gas Tax paid 2019 and 2020 Capital Lease Fees
- First Nations Cost Share contributed \$82,000 in 2020, \$88.3K in 2021
- BC Transit has agreed to pay additional for Hwy 16
- Service will have an estimated deficit of \$20K at then end of 2021 with maximum requisition increase and the use of Gas Tax Funds
- Future consideration: leased buses reaching end of life

2. *Internal financing with own Capital Reserve Fund*

3. *Bylaw Amendment coming to the Board to increase the Requisition by 25%*

4. *Include the new maximum in the 2021 budget*

5. *Motion to continue paying Capital Lease Fees with Area B Gas Tax Funds for 2021-2023*

Transportation

	Requisition	2020	2021	Change	%
Copperside Estates		\$ 6,250	\$ 7,813	\$ 1,563	25.0%
Gossin Creek Subdivision		\$ 326	\$ 326	\$ -	0.0%
Lakelse lake		\$ 400	\$ 400	\$ -	0.0%
South Hazelton		\$ 8,728	\$ 18,728	\$ -	0.0%
Thornhill		\$111,583	\$ 111,583	\$ -	0.0%

Streetlighting

- Service Review recommended setting up reserves for streetlights
- Electricity costs have increased
- Requisition for Copperside Estates not covering costs
 - increase to maximum in Bylaw
- The Area C services are eligible for Kemano Grant- in Aid Funding
 - Copperside, Gossin, Lakelse Lake, New Remo Streetlight(parcel tax)
 - Recommend one time contribution to each (\$5K each, \$10K to Copperside)

Environmental Services

Requisition	2020	2021	Increase	%
Terrace Area	\$ 1,150,000	\$1,265,000	\$ 115,000	10.00%

Terrace Area Solid Waste

- Based on the model of 50% taxation 50% Tipping Fees
- Operations Contract - 68% increase budgeted for (partially volume based)
- Industrial Out of Service Area Tipping Fees Increasing (awaiting Provincial Approval)
- Industrial Fees will fund operational increases from additional volumes, fund closure reserve and the next cell (capital project 2023 – 2024 estimate \$3million)
- \$2million being transferred to the reserve
- Could be used to reduce the tax requisition but risk of not having all funds for next cell.

2021 Capital Projects:

- Relocation of Forceman fencing for next phase \$300K
- Transfer Station – Asbestos and Drywall Bins \$70k

Environmental Services

Requisition	2020	2021	Increase	%
Hazeltons & Stewart	\$1,815,491	\$1,815,491	\$ -	0.0%

Hazeltons & Stewart Solid Waste

- 2020 started with a \$1,144,940 deficit and a plan to pay back in 5 years
- 2020 Projects were brought in house to reduce costs
- COVID resulted in delays to projects and planned maintenance resulting in underbudget operating costs
- Deficit at the end of 2020 is now estimated at \$407K

2021 Projects

- Hazardous Waste Roundup
- Preparation of Closure documents
- Completion of Hazelton Phase 2

6. Internally Finance Deficit using the General Government Reserve

Hazeltons & Stewart Area Solid Waste

Draft # 3 includes an increase that covers operating expenses and eliminates deficit in 5 years

	B 2020	B 2021	B 2022	B 2023	B 2024	Per \$100,000	%
Prior Year Deficit	\$ 837,000	\$ 787,000	\$ 762,942	\$ 469,345	\$ 213,142		
RDKS Operational	\$ 406,200	\$ 406,200	\$ 300,000	\$ 300,000	\$ 300,000		
Contractors	\$ 1,797,100	\$ 1,833,042	\$ 1,869,703	\$ 1,907,097	\$ 1,945,239		
Loan Pmt & Interest	\$ 263,551	\$ 263,551	\$ 263,551	\$ 263,551	\$ 263,551		
Capital	\$ 710,000	\$ 200,000					
	\$ 4,013,851	\$ 3,489,793	\$ 3,196,196	\$ 2,939,993	\$ 2,721,932		
2019 Requisition	\$ 1,338,610	\$ 1,338,610	\$ 1,338,610	\$ 1,338,610	\$ 1,338,610	\$ 68.16	
Additional Req	\$ 684,241	\$ 684,241	\$ 684,241	\$ 684,241	\$ 684,241	\$ 103.00	51.12%
Tipping/Cost Share	\$ 704,000	\$ 704,000	\$ 704,000	\$ 704,000	\$ 704,000	\$ 34.84	
NCPG Grant	\$ 500,000						
	\$ 3,226,851	\$ 2,726,851	\$ 2,726,851	\$ 2,726,851	\$ 2,726,851		
Shortfall	\$ 787,000	\$ 762,942	\$ 469,345	\$ 213,142	-\$ 4,919		



Residential Rate per \$100,000. 2019 \$70.07

Cultural Programs

Requisition	2020	2021	Change	%
Terrace Library	\$ 235,864	\$ 235,864	\$ -	0.00%
Hazelton Library	\$ 99,840	\$ 124,800	\$ 24,960	25.00%
Skeena Television	\$ 34,855	\$ 35,876	\$ 1,021	2.93%
Heritage Register	\$ 13,901	\$ 13,901	\$ -	0.00%

Grant in Aid Budgets from Organization and Societies

Hazelton Library

- Requested a 25% increase to \$124,800 in 2020, not provided
- Hazelton Library Board Meeting January 26, 2021 to discuss their 2021 budget..

Skeena Television

- Increase in their 5-year plan

Environmental Development

Requisition	2020	2021	Change	%
Planning Services	\$592,467	\$592,467	\$ -	0.00%
Economic Development Commission	\$ 64,473	\$ 64,473	\$ -	0.00%
Noise, Nuisance, Unsightly	\$ 10,496	\$ 7,724	\$ (2,772)	-26.0%
House Numbering	\$ 8,631	\$ 8,631	\$ -	0.00%

Planning Services

Increases to Thornhill Planning Budget

- 2021 Planning Projects (\$245K from Planning Reserve)
 - Thornhill Subdivision Control and Servicing Bylaw Update
 - Thornhill Zoning Bylaw Update
 - Thornhill Water and Sewer Master Plan Study
- Additional Staff
 - Deputy Director of Planning, extra resources budgeted for in 2020 carried forward
 - Planning time allocated to feasibility projects
- Reduction in Electoral Planning Budget

Recreation Services

Requisition	2020	2021	Change	%
Thornhill Community Centre	\$ 108,000	\$ 108,000	\$ -	0.0%
South Hazleton Parks	\$ 4,000	\$ 4,000	\$ -	0.0%
Terrace Area Recreation & Cemetery	\$1,029,630	\$1,029,630	\$ -	0.0%
Thornhill Parks and Recreation	\$ 95,535	\$ 95,535	\$ -	0.0%

Thornhill Community Centre

- Revenue replaced with COVID Restart Grant

Terrace Area Recreation and Cemetery

- Cost Share with City, awaiting final numbers, COVID impact
- Requisition currently left at 2020 level

Recreation Services

Requisition	2021	2022	Change	%
Upper Skeena Rec Centre 1	\$ 285,773	\$ 285,773	\$ -	0.00%
Upper Skeena Rec Centre 2	\$ 285,773	\$ 324,022	\$ 38,249	13.38%
Upper Skeena Rec Centre 3	\$ 285,773	\$ 405,551	\$119,778	41.91%

Upper Skeena Recreation Centre

- Received a \$500K Donation for 2021 which has made a full year of operations possible
- Cost Share Agreement discussions continuing and building deficiencies still being resolved
- Significant funding challenges still exist to operate beyond 2021
- Three scenarios prepared

2021 Capital Projects – in all scenarios

- Biomass \$100K
- Dehumidification \$300K

Recreation Services

Requisition	2021	2022	Change	%
Upper Skeena Rec Centre 1	\$ 285,773	\$ 285,773	\$ -	0.00%
Upper Skeena Rec Centre 2	\$ 285,773	\$ 324,022	\$ 38,249	13.38%
Upper Skeena Rec Centre 3	\$ 285,773	\$ 405,551	\$119,778	41.91%

Upper Skeena Recreation Centre

Scenario 1

- Requisition left at 2020 level and still have full 2021 operations – use of COVID Restart Funds makes the budget whole
- Surplus and donor funds fully used in 2021, significant increase needed in 2022

Scenario 2 – In draft Budget

- Requisition at Maximum of current bylaw
- Revenues replaced with COVID Restart Grant and added to operations

Scenario 3 – not recommended

- Bylaw is amended and the requisition is set at the full maximum of the new bylaw

7. Need to Amend Bylaw to increase the Requisition by 25%, regardless of scenario

8. Selection of tax requisition of 2021, option 2 recommended

Utility Systems

Requisition & Parcel Tax	2020	2021	Change	%
Thornhill Water System	\$ 125,000	\$ 156,250	\$31,250	25.00%
Terrace Rural Water	\$ 137,500	\$ 137,500	\$ -	0.00%
South Hazelton Water	\$ 126,482	\$ 126,482	\$ -	0.00%

Thornhill Water System

- Identified in Service Review
- Ending 2020 with in \$50K deficit
- Funded by user fees and requisition and parcel
- One Time Kemano Grant-in Lieu payment of \$150K planned for 2021
- Service upgrades, Simpson Well Decommissioning, Hydrant upgrades

2021 Capital Projects

Pumphouse 2 \$150K

9. *Need to Amended Bylaw to increase maximum requisition by 25%*

10. *Increase the 2021 requisition to the maximum of new bylaw*

11. *Need Amended Bylaw to Increase User Fees – Rate Review Study*

12. *Deficit can be internally funded using the Thornhill Water System Capital Reserve*

Utility Systems

Requisition & Parcel Tax	2020	2021	Change	%
Thornhill Water System	\$ 125,000	\$ 156,250	\$31,250	25.00%
Terrace Rural Water	\$ 137,500	\$ 137,500	\$ -	0.00%
South Hazelton Water	\$ 126,482	\$ 126,482	\$ -	0.00%

South Hazelton Water

Identified in Service Review as needing major upgrades

Reserve will be zero at end of 2021

Paying back Feasibility Study at \$40K per year

2021 Capital Projects

Weir Replacement \$500K

Utility Systems

Requisition & Parcel Tax	2020	2021	Change	%
Queensway Sewer	\$ -	\$ -	\$ -	
Thornhill Core	\$ 190,850	\$ 190,850	\$ -	0.00%

Queensway Sewer

- Deficit at end of 2020
- Utilities Rate Study and Service Review clearly showed the need for additional funds
- Fees are at the current maximum
- Report coming for addressing cost associated with Disaster Mitigation Erosion Protection that have been charged to this function. Part of cost will be paid for by Emergency Measures.

2021 Capital Project

- Generator \$25K

13. Need to Amend Bylaw to increase user fees to cover operational costs

14. Need to create a parcel tax to allow for funds to be raised for asset management

15 Internally finance deficit with Queensway Sewer Reserve

Kemano Grant-in Lieu

Budgeted based on actual received in 2020

Planning - Lakelse Lake Watershed Society	\$ 30,000
Regional Trust	\$ 140,000
Skeena Fire Protection	\$ 80,000
Copperside Estates Street Lighting	\$ 10,000
Gossan Creek Subdivision Street Lighting	\$ 5,000
Lakelse Lake Street Lighting	\$ 5,000
New Remo Streetlighting	\$ 5,000
Thornhill Water System	\$ 150,000
General Government	\$ 265,000
	<hr/>
	\$ 690,000

16. Motion to approve the allocation of the 2021 Kemano Grant-in Aid, if additional funds are received, they would be allocated to general government

Capital Plans 2021

	Capital	
General Government	\$ 60,000	Fleet Addition
General Government	\$ 150,000	Building Renovations
Skeena Fire	\$ 192,000	4 Capital Lease Payments
Terrace Area Solid Waste	\$ 300,000	Forceman Fencing
Terrace Area Solid Waste	\$ 70,000	Transfer Station Bins
Thornhill Water Systems	\$ 150,000	Pumphouse #2
Queensway Sewer	\$ 25,000	Generator
South Hazelton Water	\$ 500,000	Weir
Upper Skeena Recreation Centre	\$ 100,000	Biomass
Upper Skeena Recreation Centre	\$ 400,000	Dehumidification
	<u>\$1,947,000</u>	

Reserves

	31-Dec-20	IN	OUT	31-Dec-21
101 - General Government	\$ 500,000			\$ 500,000
105 - Feasibility	\$ 498,021	\$ 40,000	\$ 388,924	\$ 149,097
120 - Skeena Fire Protection	\$ 830,000	\$ 330,000	\$ 192,000	\$ 968,000
123 - Dease Lake Fire Protection	\$ 100,000			\$ 100,000
124 - Hazeltons Fire Protection	\$ 100,000	\$ 45,000		\$ 145,000
126 - Regional 911	\$ 50,000			\$ 50,000
127 - Emergency Measures	\$ 5,000			\$ 5,000
139 - Hazelton Area Transit	\$ 100,000			\$ 100,000
144 - Terrace Area Solid Waste	\$ 100,000	\$ 2,000,000		\$ 2,100,000
145 - Hazelton Area Solid Waste	\$ 210,000		\$ 210,000	\$ -
160 - Planning Services	\$ 262,000			\$ 262,000
170 - Thornhill Community Centre	\$ 100,000			\$ 100,000
178 - Thornhill Parks	\$ 100,000			\$ 100,000
186 - Telegraph Creek Port	\$ 160,000			\$ 160,000
241 - Thornhill Water	\$ 700,000		\$ 150,000	\$ 550,000
243 - South Hazelton Water	\$ 500,000		\$ 500,000	\$ -
340 - Queensway Sewer	\$ 400,000		\$ 25,000	\$ 375,000
242 - Terrace Rural Water System	\$ 100,000			\$ 100,000
	\$ 4,815,021	\$ 2,415,000	\$ 1,465,924	\$ 5,764,097

Gas Tax – Community Works Fund

	Amount	A	B	C	D	E	F	Total
Total Funds	4,600,030	989,189	968,456	1,977,807	210,013	263,638	190,926	4,600,029
Funds to be used for future approved projects								
Dease Lake Recreation Centre R482-2015	(27,500)						(27,500)	(27,500)
Rosswood Community Signs, July 27, 2020 Board Meeting	(7,662)			(7,662)				(7,662)
Dease Lake Airport, August 4, 2020 Board Meeting	(16,667)						(16,667)	(16,667)
Charge North (will be 2021 Project)	(30,000)	(30,000)						(30,000)
								-
Total 2020 Commitments	(81,829)	(30,000)	-	(7,662)	-	-	(44,167)	(81,829)
Balance after commitments	4,518,202	959,189	968,456	1,970,145	210,013	263,638	146,759	4,518,201

Next steps

Recommendations:

17. Call a special meeting for February 10, 2021 at noon to review 5 year plan
18. Set February 26, at 5pm for the 5-Year Financial Plan Public Hearing

Budget 2021

Largest Increases in Budget and Who Pays

Regional 911	\$ 79,794	Everyone
Terrace Solid Waste	\$ 115,000	COT, Areas C & E
Thornhill Water System	\$ 31,250	Areas C & E
Upper Skeena Rec Centre	\$ 38,249	Hazeltons & Area B
Hazelton Library	\$ 24,960	Hazeltons & Area B
Hazelton Transit	\$ 13,431	Hazeltons & Area B
	<u>\$ 302,684</u>	



- Questions?

Gas Tax – Community Works Fund

- The Community Works Fund (CWF) is delivered to all local governments in British Columbia through a direct annual allocation to support local priorities.
- CWF is based on a per capita formula with a funding floor and delivered twice annually.
- Local governments make local choices about which eligible projects to fund and report annually on these projects and their outcomes.
- The Agreement stipulates that eligible investments are those associated with acquiring, planning, designing, constructing or renovating a tangible capital asset; or strengthening the ability of local governments to improve local and regional planning and asset management; and joint communications activities or federal signage.

Gas Tax – Community Works Fund

Public Use:

- Does the proposed project primarily provide a service that is available or open to the public?
- Does the proposed project result in a service that is not limited by private membership?
- Does proposed project primarily result in a publicly owned asset or delivers a public service that a local government traditionally provides?

Benefit:

- Does the project provide a service that is a tangible benefit that aligns with the national outcomes of productivity and economic growth; a clean environment; or strong cities and communities?
- Does the project result in a service that benefits a sufficiently large segment of the public or community?

Gas Tax – Community Works Fund

Eligible Investment Categories:

- Local roads, bridges
- Short-sea shipping
- Short-line rail
- Regional and local airports
- Broadband connectivity
- Public transit
- Drinking water
- Wastewater
- Solid waste
- Community energy systems
- Brownfield redevelopment
- Sport infrastructure
- Recreational infrastructure
- Cultural infrastructure
- Tourism infrastructure
- Disaster mitigation
- Capacity building